



APR 25 2018

HONOURABLE ALFRED MOSES
MINISTER OF MUNICIPAL AND COMMUNITY AFFAIRS
MINISTER RESPONSIBLE FOR THE NORTHWEST TERRITORIES HOUSING
CORPORATION
MINISTER RESPONSIBLE FOR THE WORKERS' SAFETY AND COMPENSATION
COMMISSION
MINISTER RESPONSIBLE FOR ADDRESSING HOMELESSNESS
MINISTER RESPONSIBLE FOR YOUTH

Mandate of the Government of the Northwest Territories (Revised)

In light of the changes to Cabinet announced on April 4, 2018, I am writing to confirm your mandate as Minister of Municipal and Community Affairs and Minister Responsible for the Northwest Territories Housing Corporation. In addition to your formal portfolios, you will also be Minister Responsible for the Workers' Safety and Compensation Commission and Minister Responsible for Addressing Homelessness, and will remain Minister Responsible for Youth.

Together, Cabinet is responsible for implementing the *Revised Mandate of the Government of the Northwest Territories* in order to advance the priorities set by all Members of the 18th Legislative Assembly. The people of the Northwest Territories have entrusted all of us to manage effectively, prudently, and responsibly over the remaining two years of the term of this Assembly. It is my expectation that you will continue to do your part to achieve the Legislative Assembly's vision of a healthy, just, sustainable and prosperous territory.

We face both challenges and opportunities for the remainder of the term of the 18th Legislative Assembly. In order to grow the NWT economy we must stimulate economic growth, respond to the effects of climate change, and confront the rising cost of living. At the same time, we must continue to provide quality programs and services to residents. We know that in order to sustainably grow our economy we need to increase the territorial population, attract investment, settle outstanding land, resource, and self-government agreements, and address the ongoing impacts of colonialism and residential schools.

.../2

These pressures exist at a time when our fiscal situation requires a strong commitment to prudence and strong financial management. Difficult decisions will be required to ensure fiscal balance and future prosperity. More than ever, we must continue to ensure our actions are responsible and transparent.

We are well-positioned, in this post-devolution environment, to leverage our good working relationships and partnerships with other levels of government to our mutual benefit. Indeed, many of the Revised Mandate objectives, such as adapting to climate change, lowering the cost of living, and investing in strategic infrastructure, renewable and alternative energy solutions and the knowledge economy are aligned with the priorities of other governments, including the Government of Canada.

Making the most of these advantages and achieving meaningful long-term change for the people of the Northwest Territories will require a disciplined and strategic approach to our relations with other governments, including the Government of Canada. To ensure that NWT priorities and needs are fully understood and factored into decisions and policies at the federal level, it will be important for all Ministers to speak clearly and consistently about the GNWT's priorities in all their dealings with their federal counterparts and avoid being diverted to initiatives and subjects of lower priority to our government. Maintaining a similar clarity in our interactions with our provincial and territorial counterparts, as well as Indigenous leaders, will further help improve awareness and understanding of GNWT priorities as outlined in our Federal Engagement Strategy.

People want a government that is more open and transparent, and which is clearly open to input from them. They also want their government to take the interests of all residents, in communities both big and small and in every region, into account. Meaningful dialogue and engagement with the residents of the NWT must be an ongoing priority for all Ministers.

The Guiding Principles of consensus government set out expectations for all Members, as well as the relationship between Cabinet and Regular Members. I expect Ministers to respect and act within the provisions of the Process Conventions governing Cabinet's communications, consultation and relationship with Standing Committees of the Legislative Assembly, Caucus and Regular Members. Our consensus government depends upon our collective commitment to working effectively together for the public good, in all that we do.

In addition to collaboration with Standing Committees, I expect Ministers will continue to work closely and effectively with each other, to ensure that all pertinent, cross-departmental perspectives are considered when solutions to complex issues are developed. Ministers should use the appropriate Committee-of-Cabinet to advance Mandate commitments.

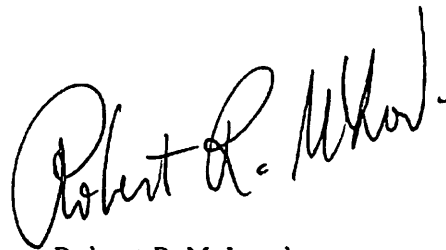
Your Deputy Ministers are accountable for assisting you to fulfill the responsibilities of your portfolios and the specific Mandate objectives for which you are accountable. You can continue to rely upon your Deputy Ministers to advise you on process and policy, and to bring forward comprehensive options and advice for your consideration, but it is your responsibility to provide clear direction to your Deputy Ministers, including your expectations with respect to cross-departmental collaboration.

In addition to meeting the provisions of your Departments' Establishment Policy, you are accountable for the specific Mandate commitments listed in the attachments to this mandate letter. Although they are not all included in the attachment, it is understood that you will continue to be accountable for the entire scope of programs, services and operations for the portfolios you hold.

As Minister, you must continue to exercise the utmost compliance with the *Conflict of Interest Act*, the *Financial Administration Act*, and the policies and procedures of the Financial Management Board. The role of Minister demands the highest ethical standards and must bear the closest scrutiny. Your actions will be the basis on which this government is measured for its commitment to ethical conduct, openness and transparency.

Our Cabinet has broad experience, fresh ideas, diverse backgrounds, a shared commitment to respectful relationships and transparency – qualities that will generate innovative solutions to complex problems. I have full confidence that our collective capacity will result in good governance, programs and services that improve the lives of residents, stronger relationships with Canada and provinces and territories, NWT Indigenous and municipal governments, and strategic investments that enable the prosperity of future generations and make the Northwest Territories an attractive place to live and work.

I look forward to working with you for the remainder of the term of the 18th Legislative Assembly to realize our commitments. While the future of the global economy and what this will mean for the Northwest Territories remains uncertain, I am certain that with a strong commitment to fiscal responsibility, thoughtful deliberation, respectful engagement and a willingness to innovate, we can achieve our vision of social progress, environmental sustainability and economic development built on a foundation of strong consensus government.

A handwritten signature in black ink, reading "Robert R. McLeod". The signature is written in a cursive, flowing style with a large initial 'R'.

Robert R. McLeod
Premier

Attachments

Mandate of the Minister of Municipal and Community Affairs

- Assist community governments as they innovate to address climate change, by supporting the development of community government capital plans and asset planning, and ensuring that training recognizes the challenges of climate change
- Continue to support opportunities for youth by ensuring effective youth programming such as the Youth Corps, Youth Contributors, Youth Ambassador Programs, Youth Centres, and Youth Tours
- Support community-based planning to help make land available for the construction of affordable housing and to support community governments in dealing with derelict properties in their community
- Assist community governments to improve energy efficiency and conservation, to reduce the impact of climate change by supporting development of community governments' capital, energy and asset plans, to ensure training includes challenges related to climate change, and enable community governments to use local improvement charges for the purpose of assisting residents and/or businesses in implementing energy efficiency retrofits and/or renewable energy technologies
- Support community governments to access available federal funding through the Investing in Canada Plan to invest in community public infrastructure
- Develop and implement a Northwest Territories physical activity strategy for all residents to improve health and fitness
- Continue to promote volunteerism by ensuring effective programming such as the Volunteer Development Fund, Outstanding Volunteer Awards, NGO Stabilization Fund, and the Community Volunteer Recognition Program
- Implement a territorial 9-1-1 program, including establishing new territorial legislation to help manage and govern the system
- Continue to fund after-school programs that build physical literacy and resiliency among youth through the efficient delivery of the Children and Youth Resiliency Program
- Continue to work in partnership with Aboriginal governments to explore the design and launch of a training program for First Nations governments with municipal-like responsibilities in order to help improve the governance and management capacity of those governments
- Take further action to monitor drinking water quality as well as support community-based water monitoring programs

- Continue to pursue and assist communities in accessing new federal funding for the enhancement of community government infrastructure, including implementing the asset management framework through the Gas Tax Agreement to ensure that all communities have asset management plans
- Develop a strategy to close the gap in funding levels to meet municipal core needs
- Install remote water monitoring stations in five additional communities and build three additional water treatment plants
- Work with stakeholders to develop and propose amendments to modernize the *Civil Emergency Measures Act* and to revitalize the Territorial Emergency Response Plan
- Develop and propose amendments to the *Fire Prevention Act*, and work with stakeholders to identify priorities for Community Fire Protection Plans
- Assist community governments with technical assistance in identifying energy efficiency improvements for community government buildings and taking action to improve energy efficiency
- In collaboration with the Department of Lands, work with community governments to find solutions to land tenure issues which present barriers to community planning
- In collaboration with the Department of Executive and Indigenous Affairs, continue to support the delivery of workshops that help to get women into politics

In addition to the Mandate objectives listed above, you are also accountable for:

- Supporting the efforts of our government to build and maintain respectful government-to-government relations by implementing the government-wide Aboriginal government engagement strategy
- Supporting the efforts of our government to advance the federal engagement strategy

Mandate of the Minister Responsible for the Northwest Territories Housing Corporation

- Continue to implement northern solutions for northern housing by:
 - Demolishing vacant housing units that are beyond their useful life in order to support land requirements for new housing investment
 - Developing options for rationalizing public housing utility pricing structures to promote self-reliance
 - Developing options to support Aboriginal and local governments in their housing aspirations and initiatives to address homelessness
 - Developing program approaches such as Housing First to address high demand for single person households, including those that are homeless
 - Implementing community-based housing property management services in rural and remote communities to improve service levels
 - Reviewing the GNWT's homelessness supports and implementing recommendations that improve policy and program consistency between departments
 - Working in partnership with other orders of government to address affordable housing requirements in support of their service delivery to NWT residents
 - Ensuring that housing programs and services reflect community values and priorities
 - Developing housing programs and services that deliver households from core housing need
 - Reducing the number of households in core housing need in the NWT by 250 households per year for the next three years
 - Creating a comprehensive and fully-costed plan to reduce core need
 - Increasing lobbying of the federal government to halt the continued reduction in CMHC operation and maintenance funding
 - Preparing to take maximum advantage of federal housing funds when available
- Address the shortage of market housing in tax-based communities through collaboration with stakeholders, including the private sector, other governments, and third party organizations
- Improve the energy efficiency of public housing
- Support elders to live in their own homes for as long as possible and ensure adequate supports are available for those who can no longer do so, by:

- Building more Seniors' Supported Independent Living units
- Marketing preventative maintenance, renovation and mobility upgrades to assist seniors to age in place

In addition to the Mandate objectives listed above, you are also accountable for:

- Supporting the efforts of our government to build and maintain respectful government-to-government relations by implementing the government-wide Aboriginal government engagement strategy
- Supporting the efforts of our government to advance the federal engagement strategy

Mandate of the Minister Responsible for Addressing Homelessness

- In collaboration with the Northwest Territories Housing Corporation, continue to implement northern solutions for northern housing by:
 - Developing options to support Aboriginal and local governments in their housing aspirations and initiatives to address homelessness
 - Developing program approaches such as Housing First to address high demand for single person households, including those that are homeless
 - Reviewing the GNWT's homelessness supports and implementing recommendations that improve policy and program consistency between departments
 - Developing housing programs and services that deliver households from core housing need
 - Reducing the number of households in core housing need in the NWT by 250 households per year for the next three years
 - Creating a comprehensive and fully-costed plan to reduce core need

In addition to the Mandate objectives listed above, you are also accountable for:

- Supporting the efforts of our government to build and maintain respectful government-to-government relations by implementing the government-wide Aboriginal government engagement strategy
- Supporting the efforts of our government to advance the federal engagement strategy